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We very much welcome the discussion on the revision of the EUSAIR Action Plan. We think it is timely. We think it is necessary.

We share the view that this idea needs to be debated and explored.

we know that the Action Plan is conceived as a live, rolling document, which needs to be constantly, or at least periodically, evaluated, re-assessed.

we have a new European Commission since the end of 2019

there is the new 21-27 financial perspective, which is now in the very final stages of programming.

It is not a question of whether we should look to open the discussion, the real question is how do we use this occasion to not only harmonise our Action Plan with new global and European trends and new sets of priorities, but to fix our Strategy as well in the process – **to make it more effective**.

We, as national coordinators, can provide the strategic part, we can feed in the debate with policy priorities.

But we need to identify the challenges with implementation of our Strategy and find ways to overcome them.

To do this properly, we need a crucial ingredient – the insights and input from the operational level, implementation level of our Strategy. What are the problems they are facing? What do they suggest as remedies?

We need to see what works with our Strategy and what does not work, or what could work better.

we would welcome a frank and honest discussion, and a holistic approach which is two-fold: one is strategic updating of our action plan, top-down, and number two is overcoming challenges with **implementation** of the Strategy, bottom-up.